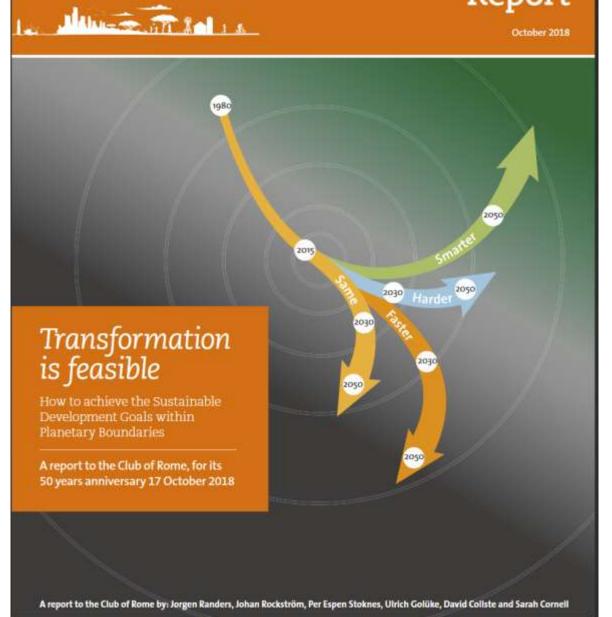








October 2018



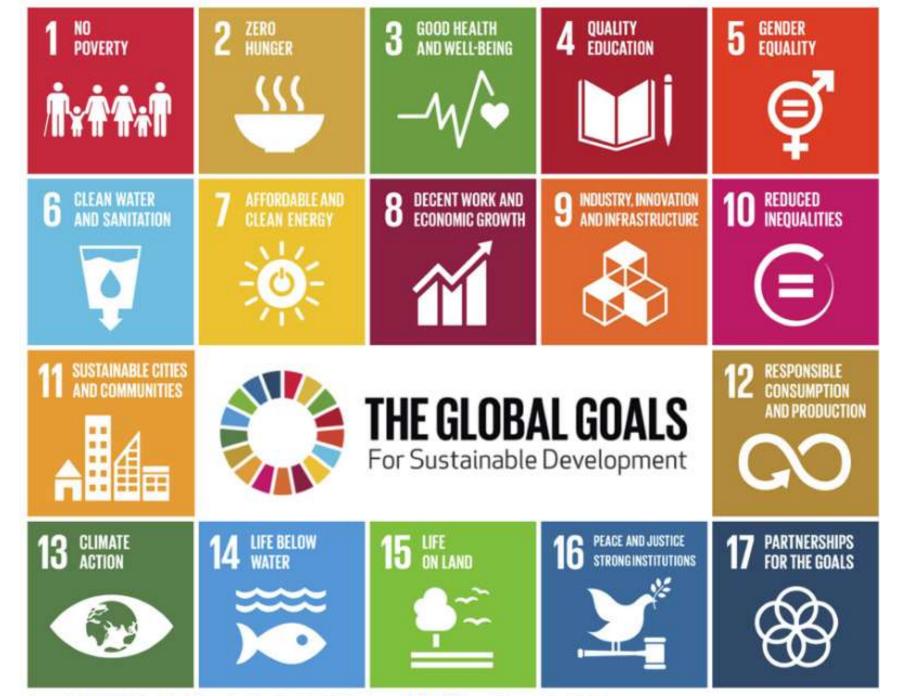


Figure 1.3 The UN 17 Sustainable Development Goals (SDGs), implemented by all the world's countries in 2016.

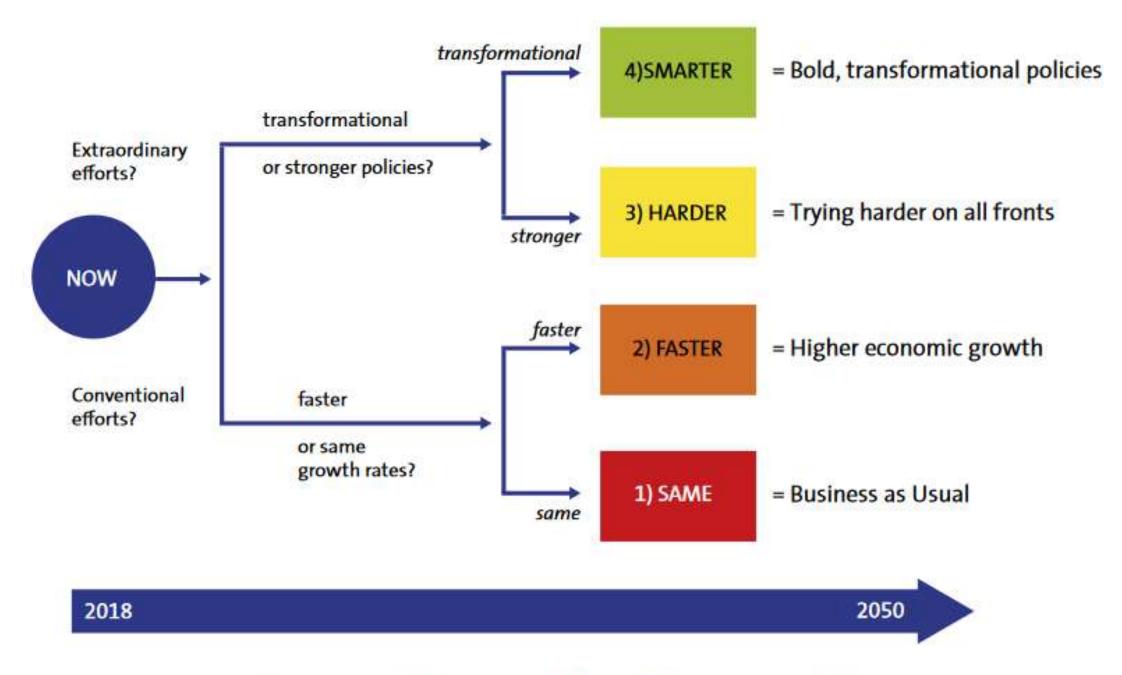


Figure 2.1 The "scenario logic" that determines the main characteristics of each scenario.

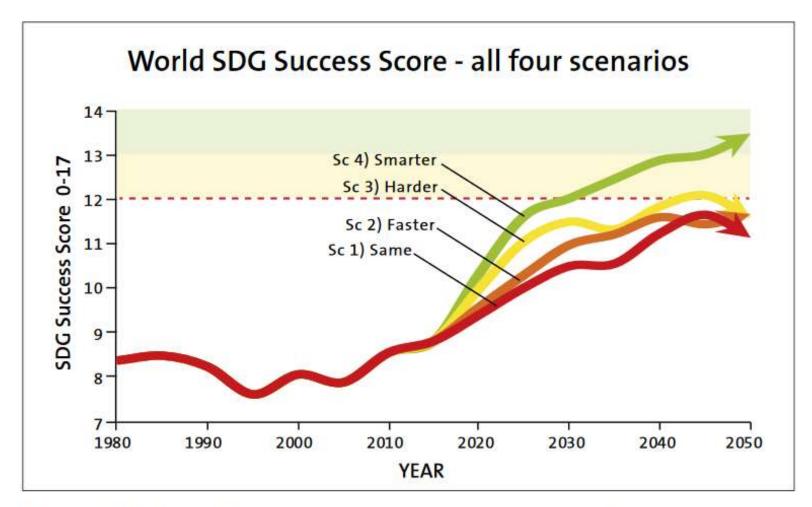
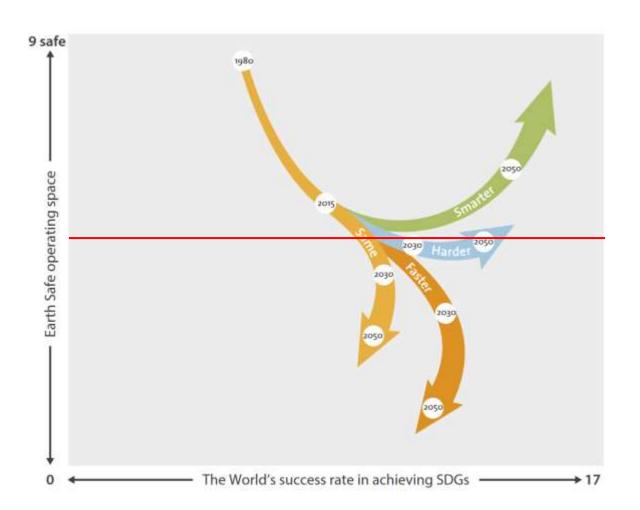


Figure 1.5 The world's SDG Success Score for each scenario. The score is calculated as the sum of the regional success indices, weighted by population, for each scenario.



3 Out of 4 Scenarios Put Us Out of the Safe Zone for:

Global Warming
Pollution
Loss of Biodiversity

Transformation

Four Different Paradigms for Interacting with the World

Exchange Value	Less Bad	Do Good	Regenerative
About Me	About Us Inter-connectedness	About Us Reciprocity	About Us Relationships
Fragments	Fragments Stabilize them	Fragments Improve them	Whole
Exchange or Extract Value	Stabilize or Arrest Disorder	Improvement	Evolve Capacity

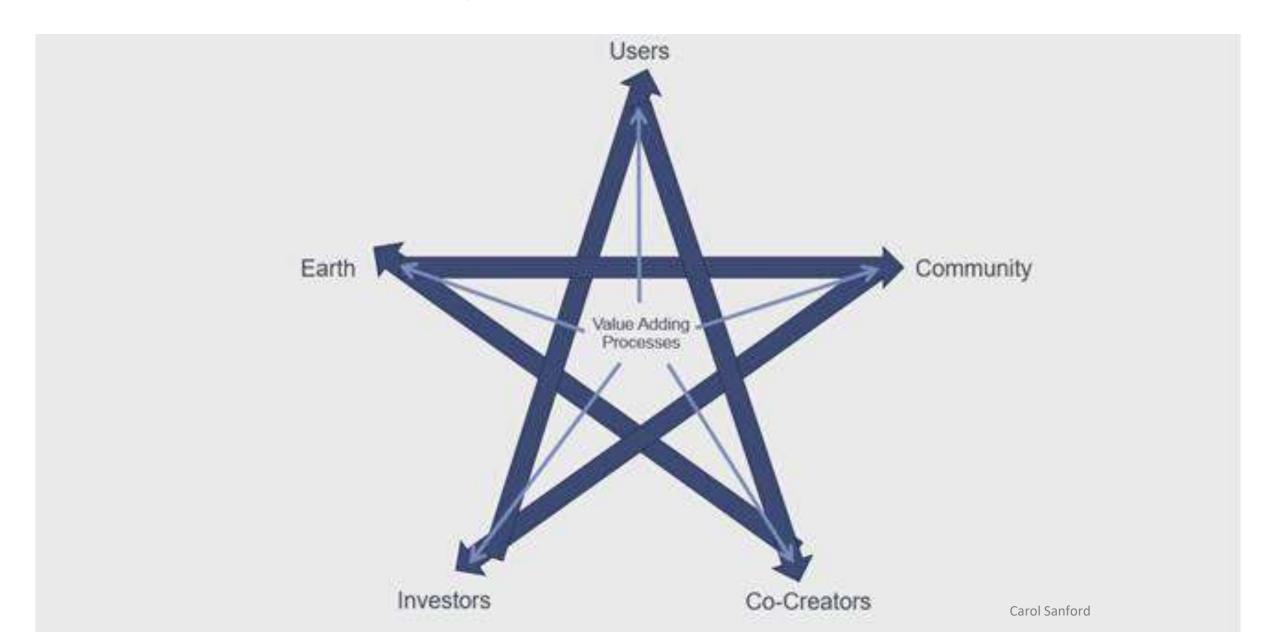
Source: Carol Sanford

Seven Principles of Regenerative Thinking

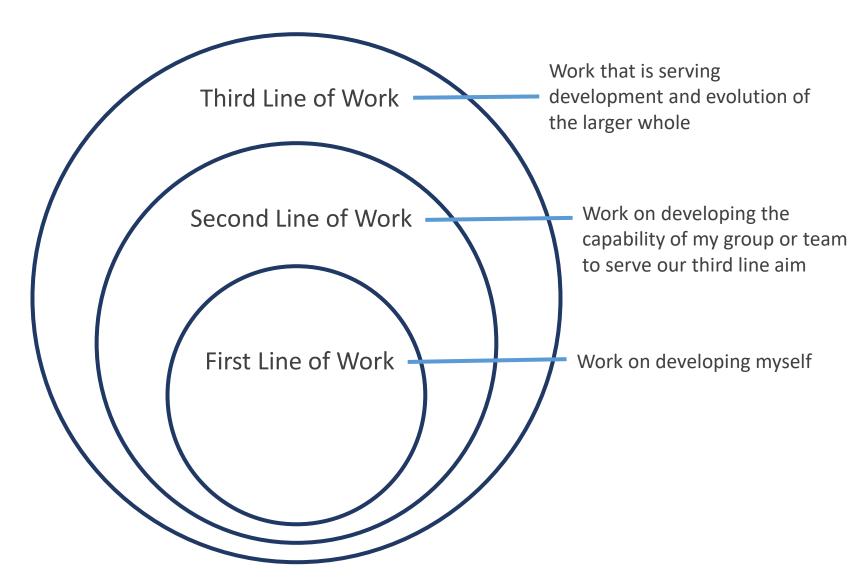
- Wholes Everything is a whole not fragments
- Essence Every living being is unique
- Potential Focus on potential not problems
- Nestedness Understanding our role embedded in larger systems
- Nodal Seeking interventions at the point of highest systemic return
- Reciprocity Operating with living dynamic systems where exchanges are mutually beneficial
- Development Increasing capacity of everything and everyone to be vital & viable based on their own individual essence

Source: Carol Sanford

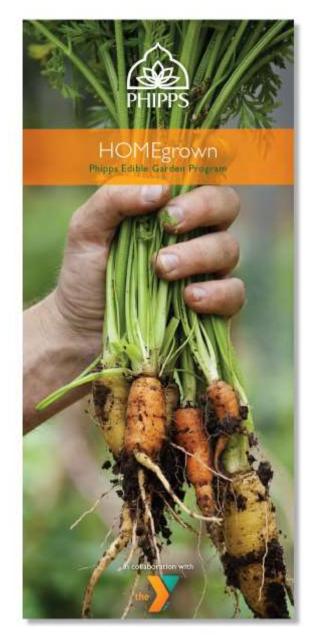
Living Systems Stakeholders



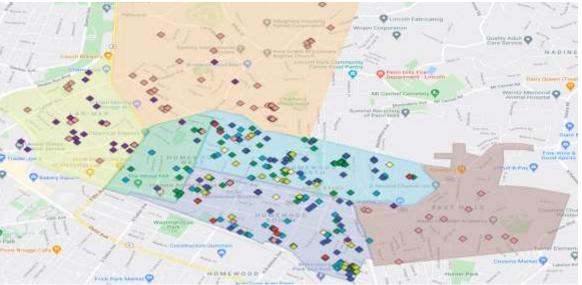
System Transformation: Three Lines of Work



Homegrown







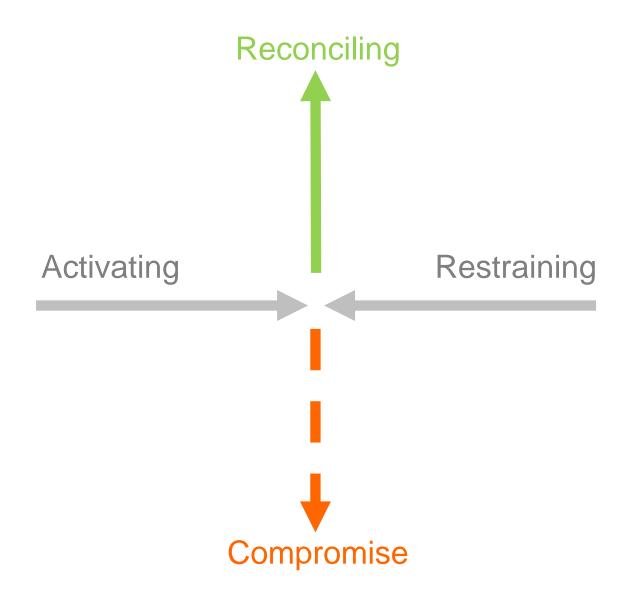
The Climate Toolkit

For Gardens, Museums and Zoos

an opportunity to **SHARE, MENTOR** and **LEARN** with fellow gardens, museums and zoos who want to want to aggressively address climate change in their operations, lead by example and inspire their members and visitors

climatetoolkit.org

The Law of Three

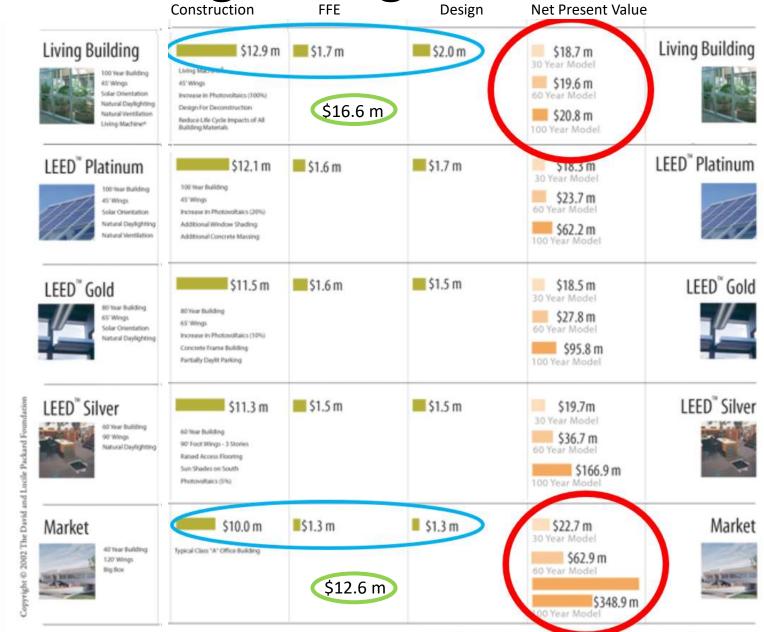


Reconciling

- Essential Staff
 - Collections & Facilities
- Exhibits and Programs
- Projects at Phipps
- Standard Operating Procedures
- Databases
 - Members, Plants, Photos and History

- AAM
- Went Virtual
 - Classes & Programs
- Called 18,000 Members
- Continuing Education
- Planned for Safe Opening

Taking a Long-Term View



The David and **Lucile Packard** Foundation SoT Altos Project -2002

The True Cost of Conventional Building:

Operational and Maintenance Expenses

BUILDING TYPE	UPFRONT DESIGN+BUILD COST	NET PRESENT VALUE		
DOILDING TIPL		30 YEARS	60 YEARS	100 YEARS
Living Building	\$16.6 m	\$18.7 m	\$19.6 m	\$20.8 m
Market Rate Building	\$12.6 m	\$22.7 m	\$62.9 m	\$348.9 m

Status quo.

Finally, executives (like most people) would rather stay the course than face the risks that come with change. The status quo bias derives in part from our well-documented tendency to avoid a loss even if we could achieve a big gain.

—executives often resist abandoning existing metrics in favor of moresuitable ones.

Michael J. Mauboussin Harvard Business Review October 2012

























NET-ZERO ENERGY





Exhibit Staging Center

Phipps Conservatory and Botanical Gardens, Pittsburgh, PA

Pursuing:







Our Evolving Thinking and Action

2005	- First LEED Visitor Center in a Public Garden
	- 100% Renewable Electricity Campus-wide
2006	- No plastic disposable service ware
2009	- No disposable bottled water
2010	- Offset all carbon produced to heat all our buildings
2011	- No soda no junk food in café
	- No factory farm meats
2012	- First Zero-Energy Building
2015	- Second Zero-Energy Building
	- Re-invested energy investments into renewables
2017	- Switch to ESG Socially responsible investments
2018	- Third Zero-Energy Building
	- Focus on reducing single use plastic
2019	- Greater than 70% of Café menu is vegetarian/vegan
2022-3	- 40% reduction in fossil fuel steam heating



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in partnership with







ENERGY

- Meet the Paris Climate Agreement Targets for CO2 reduction
- Reduce fossil fuel use by 25%
- Build all new buildings as zero-energy buildings or Living Buildings
- Ensure all building renovations reduce energy use by 25%
- Generate or purchase 100% renewable electricity
- Offset all carbon from heating

FOOD SERVICE

- Ensure 40% of food service menu selections are vegan or vegetarian
- Make 10% of all food purchases within 100-mile radius of site

TRANSPORTATION

- Offset carbon for all work-related staff travel
- Make 25% of vehicle fleet electric (excluding tractors)
- Incentivize employees to carpool, bike, bus or otherwise forgo single-occupant car transportation to work
- Incentivize visitor sustainable travel

WASTE

- Eliminate all single-use plastic in food service, horticulture, gift shop, and all other facilities and operations.
- Compost 100% of food waste
- Eliminate sale and use of bottled water
- Recycle or reuse all recyclable materials including metals, glass, and plastic

WATER

- Reduce use of municipal water by at least 25%
- Reduce potable water for irrigation by at least 25%

LANDSCAPES AND HORTICULTURE

- Ensure 25% of all lawn/garden maintenance equipment is electric
- Ensure 50% of pesticides and fertilizers used are fossil-free
- Reduce lawn areas by 10% and encourage native plant replacements
- Support reforestation to sequester carbon
- Convert parking spaces into greenspaces to combat rising temperature in cities

INVESTMENTS

- Divest from fossil fuel investments
- Invest in socially responsible investments

INTERNAL AND EXTERNAL ENGAGEMENT

- Create and employee incentivization program for reducing emissions
- Establish a green team to support employee-related climate action
- Assist visitors in switching to household renewable energy
- Educate visitors on sustainable, fossilfree horticulture
- Educate visitors on growing organic food
- Educate visitors on the impacts of food choices and waste on climate change
- Teach facts and best practices to mitigate and reduce global climate change

RESEARCH

 Conduct region-specific research related to climate change



Adkins Arboretum Ridgely, Maryland



Anchorage Museum Anchorage, Alaska



Asheville Art Museum Association Inc. Asheville, North Carolina



Bernheim Arboretum and Research Forest Clermant, Kentucky



Bok Tower Gardens Lake Wales, Florida



Garden

Tamesa FI

Claremont, California

California Indian Museum and Cultural Center Santa Rosa, California



Cambridge University Botanic Garden Cambridge, United Kingdom



Carnegie Museums of Pittsburgh Pittsburgh, Pennsylvania



Cedarhurst Center For the Arts Mount Vernan, Illinois



Chanticleer Garden Wayne, Pennsylvania



Chesapeake Bay Maritime Museum St. Michaels, Maryland



Cincinnati Art Museum Cincinnati, Ohio



Gardens

Boothbax Maine

Coastal Maine Botanical Cornell Botanic Gardens /thaca New York

artsPlace

Alberta, Canada



Denver Botanic Gardens Discovery Museum Denver Colorado



Little Rock, Arkansas

Duke Farms



Bernice Pauahi Bishop

Museum

Honolulu, Hawari

Hillshoroceth Township New Jersey Woodside California





Florida Aquarium Folger Shakespeare Library Washington D.C.



Green Bay Botanical Garden Green Eax Wisconsin



Hillwood Estate, Museum and Garden Washington, D.C.



Holden Forests and

Gardens

Kirtland, Ohio

Horniman Museum and Huntsville Botanical Gardens London United Kingdom



Garden Huntsville, Alabama



Jacksonville Arboretum & Botanical Gardens Jacksonville, Florida



Jardin botanique de Montréal, Espace pour la vie/Montreal Botanical Gardens, Montreal Space for Life Québec Canada



Key West Tropical

Forest & Botanical

Garden

Key West, Florida

Lady Bird Johnson Wildflower Center



Lewis Ginter Botanical Garden Henrico, Virginia



Marie Selby Botanical Gardens Sarasota, Florida



Marine Aquarium & Regional Centre. Zoological Survey of India West Bengal, India.



Meadowlark Botanical Gardens Vienna Virginia



Monterey Bay Aquarium Monterey, California



Morris Arboretum Philadelphia, Pennsylvania



Mount Auburn Cemetery Cambridge, Massachusetts



Mt. Cuba Center Hockessin, Delaware



Museum of Discovery and Science Fort Lauderstale, Florida



National Nordic Museum Seattle, Washington



Natural History Museum of Utah Salt Lake City, Utah



New York Botanical Garden Brook, New York



Norfolk Botanical Garden Norfolk, Virginia



North Carolina Botanical Garden Chapel Hill, North Carolina



Oakland Zoo and Conservation Society of and Arboretum California Oakland, California

Vancouver, British Columbia



Oxford United Kingdom



Oxford Botanic Garden Phipps Conservatory and Botanical Gardens Pittsburgh, Pennsylvania



Pittsburgh Zoo and Aquarium Pittsburgh, Pennsylvania



Lisle, Minos

Quest Science Center Red Butte Garden Salt Lake City, Utah



Royal Botanic Garden Edinburgh Kew Edinburgh, UK England, UK



Royal Botanic Gardens, Sacramento History Museum Sacramento, California



San Diego Botanic Santa Barbara Botanic Garden Garden Encinitas, California Santa Barbara, California



Santa Fe Botanical Garden Santa Fe, New Mexico



Sarah P. Duke Gardens at Duke University Durham, North Carolina



Minnesota

Saint Paul, Minnesota

Science World



Washington D.C.

South Coast Botanic Garden Palos Verdes Peninsula, California



Strawbery Banke Museum Portsmouth, New Hampshire



Livermore, CA

The Jerusalem Botanical Tower Hill Botanic Gardens Jerusalem, Israel



Garden Boylston, Massachusetts



University of Washington Botanic New Jersey Gardens Summit, New Jersey Seattle, Washington







